

Sustainable beauty since 1862





Key success factors in paint business



Distribution

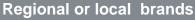
Strong brands



Strong and well-established brands are the

key to achieving our strategic intent **Tactical brands Strategic Brands**

International brands







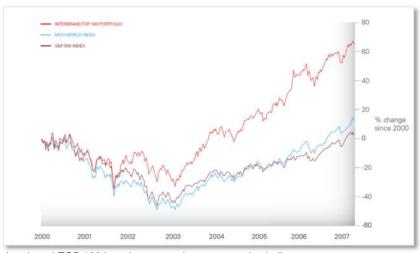






Why to build strong brands?

Market value development: market index vs. strong brands



Interbrand TOP 100 brands vs. most important market indicators

Strong brands – stronger customer relationships, growth and profits – better shareholder return in the long term



In addition, strong brands recover faster during times of economic uncertainties

Strong brands generate better shareholder value

Source: Interbrand and Millward Brown Optimizeer, Brand Z data

Why to build strong brands?

Market value development: market index vs. strong brands

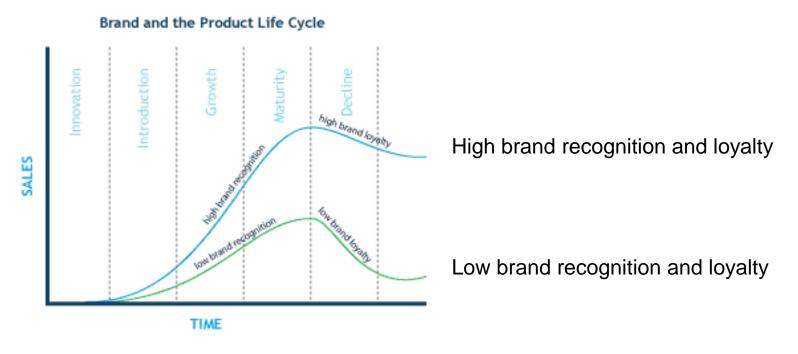


 After recession, strong brands have positive market value growth three years before others

TIKKURILA

Strong brands enable long term profits

Brand and product life cycle



Strong brands have a longer lifecycle = generate more value

Source: Marketing Clinic

Key drivers for our multi brand strategy

- Ability to cover different price segments in a given market
- Visibility in outlets (more shelf space)
- Price competition between retail chains
- Enables to enter new distribution
- Long tradition of local brands and strong brand loyalty of end users



Case: Quality Paint Association to Russia

- Major coatings producers and raw materials suppliers – Tikkurila, Yaroslavskie Kraski, Akzo Nobel Décor, Dow Chemical and DuPont Science and Technologies – jointly established Quality Paint Association in Russia in October 2013.
- Objective is to unite the major paint producers, raw materials suppliers, and other operators in the paints and coatings industry in Russia, as well as to advance international quality, safety and environmental standards of paints, bringing the market closer to Western standards.



Case:

Responsible decisions pay off

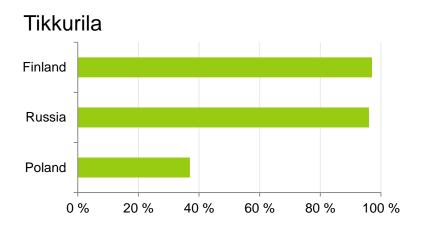
NEW FORMULA
NEW VISUAL IDENTITY
NEW VISION
NEW CANS
NEW USER-FRIENDLY
SYMBOLS
ECO-LABEL
ASTMA AND ALLERGY
LABEL

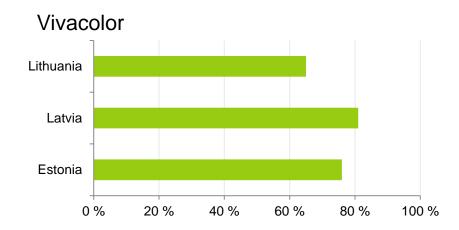


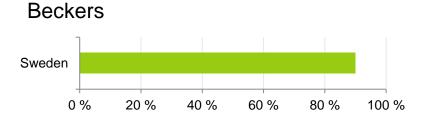
IN 2013, CLEARLY IMPROVED SALES IN THE BALTICS

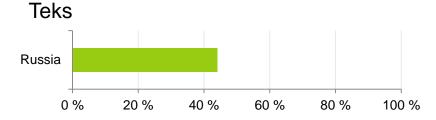
IN 2013, THE MOST WELL-KNOWN PAINT BRAND IN THE BALTICS

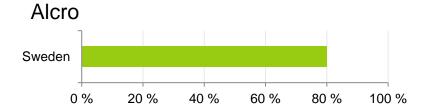
Our brands have high brand recognition









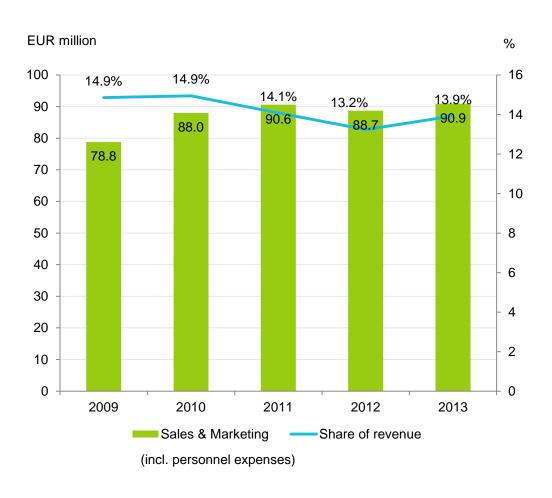


Sources: Taloustutkimus 2014, Nepa 2014, Gfk 2012, Saar Poll LLC 2013

Aided awareness



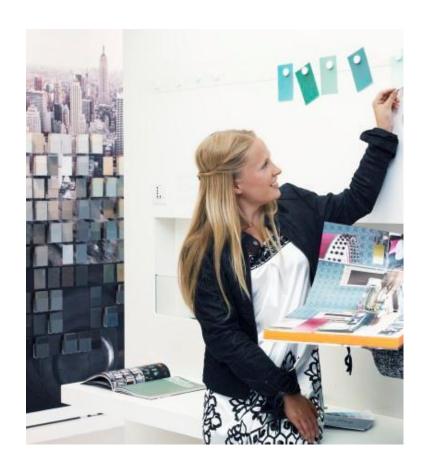
Sales & Marketing



- Tikkurila's S&M expenses account for 14% of revenue
- For the sake of comparison, RDI expenses account for 1,5% of revenue
- However, media costs account for only 15% of the S&M expenses
- 113 persons within marketing & brand management (one third of personnel within S&M)

Customer focus

- We add value to our customers
 - Consumers
 - Professionals
- We genuinely strive to understand our customers' needs and offer them novel solutions
- We help our customers to succeed in protection and decoration



End user insight and customer feedback are gathered through several channels

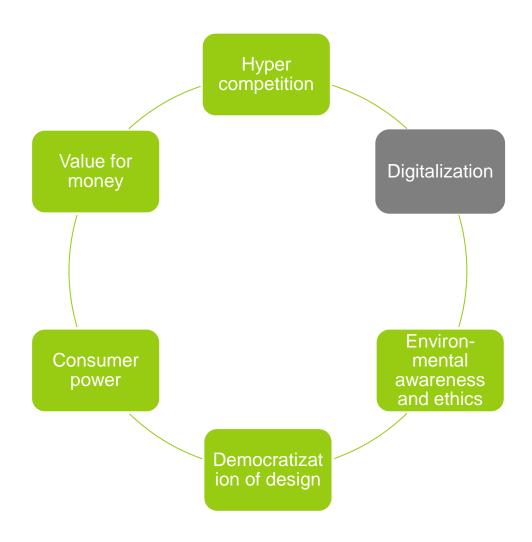
- Common market survey structure to cover
 - Distributors
 - Consumers
 - Professional painters
 - Influencers, architects, and specifiers
- Nominated Insight Manager on all major markets
- Help line
- Sales representatives

Marketing machinery





Some key trends impacting our operations

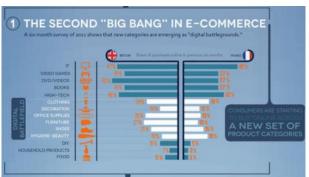


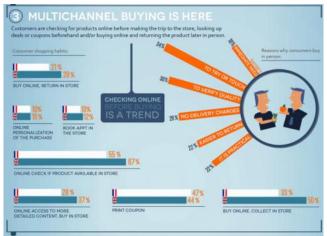
Consumer behavior is changing and digital touch points becoming critical

Consumers buying online in more categories all the time

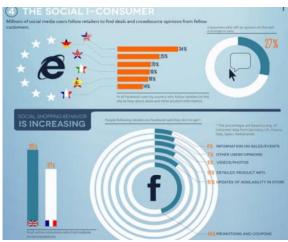
Checking online before buying is a trend

Social shopping behavior is increasing





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Our focus in digital development

Digital services to create value for customers, to help them in their tasks

Customer dialogue and relationships to know, to understand our customers, and to provide excellent user experience regardless of touch point

Digital marketing to reach/ engage with customers better, to provide a branded experience online, and to utilize digital channels/ touch points with more impact

Examples of our digital services

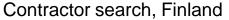


Product search, Sweden



Ordering of samples & marketing material, Sweden









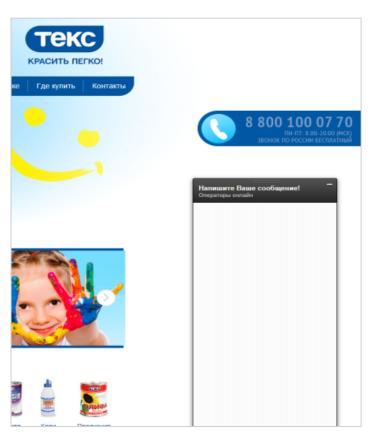
Retailer search, Russia

Visualizing colors, Sweden



Customer dialogue

Online chat



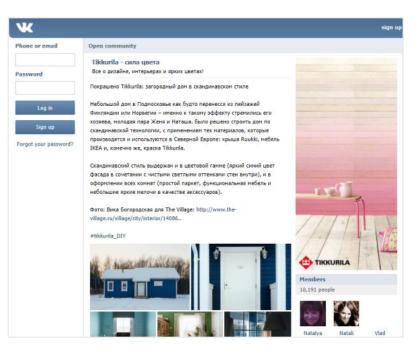
Helplines



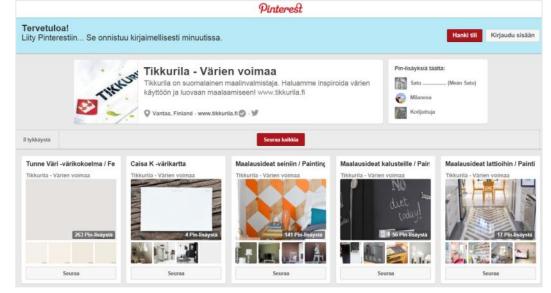


Social Media









Marketing campaigns



Loyal customers are the most valuable onesthey give continuity to your business

Buy only from you Recommend Buy more Buy again Buy once

Loyal customers are a valuable asset

Loyalty is about emotion, not logic, and it is about the customer experience

Better customer experience will increase satisfaction and loyalty



Loyalty drivers

PRODUCTS

Range and quality of our products

BRAND

Differentiated from our competitors

SERVICES

 Services addressing end customer needs

CUSTOMER EXPERIENCE

 Customer experience throughout the customer journey

Comprehensive range of quality products for outdoor and indoor painting





Products

- We have a strong quality image
- Our focus is on the premium segment
- Product portfolio was modified radically during 2013 to serve all segments
- Properties of existing products are continuously improved
- New products and functionalities are developed and launched



Group product portfolio management supports growth and efficiency

- Group product portfolio managers for major product segments
- Creating product area strategies that are translated into RDI road maps
- Reduced amount of different raw materials used
- Shared formulations
- Harmonization of packaging sizes
- Streamline usage of packaging decoration techniques
- Systematic monitoring of SKU development



We are a company of strong brands



- Brands add value that the customer is willing to pay for, hence a tool to profitable sales
- Aim of marketing is to increase demand and by doing this to increase sales

How to differentiate brands from competition?

- Ensure that what you stand for is crystal clear, relevant and differentiating
- Consistently delivered from customer point of view with 360 degree and long-term perspective
- 3. Supported by efficient sales and marketing activities



Customer experience: We help our customers to succeed in surface protection and decoration



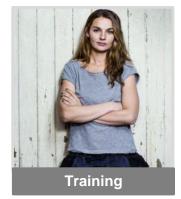
















Retail concepts

- Helping paint retailers succeed.
- Making paint buying a pleasant experience.
- Increasing the popularity of painting among people interested in interior design.







Vario concept Finland

Concept for Bauhaus Sweden

Jedynka Shop in shop,Poland



We are improving our concept for the professionals

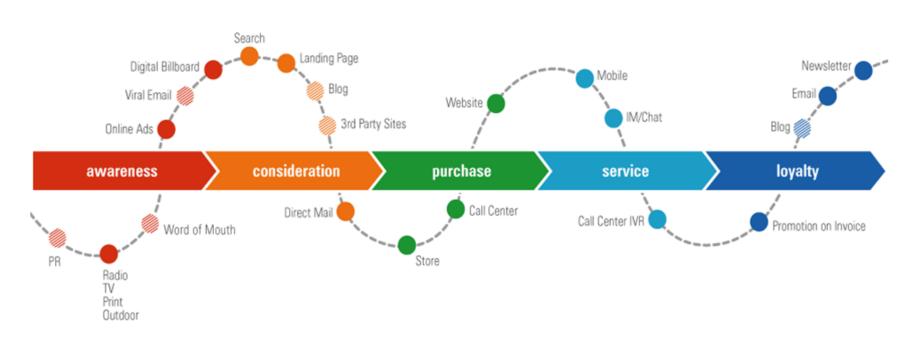
- New Group-level position established to develop our offering to the professional users
- Professional shops in Scandinavia with updated concept
- Our professional pilot shops offer a new way of serving professional painters with paint and paintrelated tools





Customer experience is a sum of all interactions with the brand throughout the customer journey

Digital Touchpoints



Physical Touchpoints

Tikkurila supports its customers throughout the painting process

Consumer driven journey in interior paints



Need arises, dreaming and planning

- Advertising and PR
- Blogs and other social media
- Other presence and influencing
- Our websites



Preparing

- Gathering information and ideas from our websites
- Guidance and support for choosing products and colors (helpline)
- Designer pool



Buying

- Familiarizing oneself with the product portfolio
- Contact with the sales personnel
- Choosing the product and color
- Tinting



Painting

- Guidance and instructions on our website
- Support from our helplines
- Contractor pool



Experiencing the result

Source: Focus groups March 2014; Finland and Poland Inspirans Ltd, Russia OK Research

Profitable growth

- Strong, well managed brands
- Deliver the best customer experience and be the most recommended brand
- Improve effectiveness to free resources for investments in product development and marketing



